

Foundation Certificate in Marketing - Stage 2

INTERNATIONAL BUSINESS

FRIDAY, MAY 9, 2003. TIME: 9.30 am - 12.30 pm

Please attempt **FIVE** questions.

(If more than the specified number of questions are attempted, delete those you do not wish to have marked. Otherwise the Examiner will mark the **FIRST** five questions in your Answer Book).

All questions carry equal marks.

Do **NOT** repeat question in answer, but show clearly the number of the question attempted on the appropriate page of the Answer Book.

- 1. Giving full consideration to recent world events, outline the main elements of political risk. Discuss strategies which firms may undertake to combat such risk.
- 2. Discuss the main factors which have contributed to the growth in world trade.
- 3. Discuss the competitive strategies of global and multi-domestic companies. Using examples to illustrate your answer, indicate the relative strengths and weaknesses of both approaches.
- 4. In his studies on culture, Geert Hofstede identified four cultural dimensions across which cultures could be identified. Describe all **four** dimensions and explain their usefulness to companies interested in developing effective international business strategies.
- 5. You are the Business Development Manager of a small textile firm that manufactures high-quality clothing. The CEO has asked you to research opportunities for exporting and advise on the necessary steps to take. Outline the various exporting possibilities and make a recommendation to the CEO, giving reasons for your answer.

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- 6. With 200 potential markets globally and limited access to information, the selection of foreign markets requires a screening process that will isolate the best opportunities.
 - Detail this process, including the type of indicators used and the criteria for selecting foreign markets.
- 7. (a) Why do companies form strategic alliances?
 - (b) What are the key success factors of such alliances?
 - (c) Describe any potential risk factors to strategic alliances.
- 8. Analyse the role of Enterprise Ireland in helping Irish companies to develop export markets. Give examples where appropriate.