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Advice to Candidates
You are reminded of the importance of using good English in your answers.

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Answer ALL the questions.

Indicate your answer by marking the box (\boxtimes). If you change your mind, put a line through the box (\boxtimes) and then indicate your new answer with a cross (\boxtimes)

- 1. As a business grows it can be affected by economies of scale and diseconomies of scale.
 - (a) In the table below, place **one** cross against each phrase to show if it is an economy of scale or a diseconomy of scale.

	Economy of scale	Diseconomy of scale
Too large bureaucracy	\boxtimes	\square
Bulk buying	×	\boxtimes
Difficulty with internal communication	\boxtimes	\boxtimes
Skilled workers are available	\boxtimes	\boxtimes
Lower interest rates	\boxtimes	
		(5)

A job specification gives details of the sort of person who would be ideal for a job. It would normally include:

- job details
- qualifications
- skills
- physical fitness
- personal charactistics
- (b) For each bullet point, give **one** detail that would be correct in a job specification for a senior chef working in a large five-star hotel.

•	 ••••
•	

(5)



Leave blank

Tesco plc, a major UK supermarket company, also operates supermarkets in Europe and Asia. The data below details the developments for **Europe** and **Asia** only.

	2001	2002	2003	2004	2005
Turnover (£m)	2 597	3 579	4 695	6 054	6 828
Operating profit (£m)	74	119	212	306	370
Number of stores	283	352	461	634	827
Return On Capital Employed	11.0%	10.8%	10.2%	10.4%	11.5%

(Source: adapted from www.tesco.com)

(c)	Analyse the success of this operation, using the data provided.
	(5)

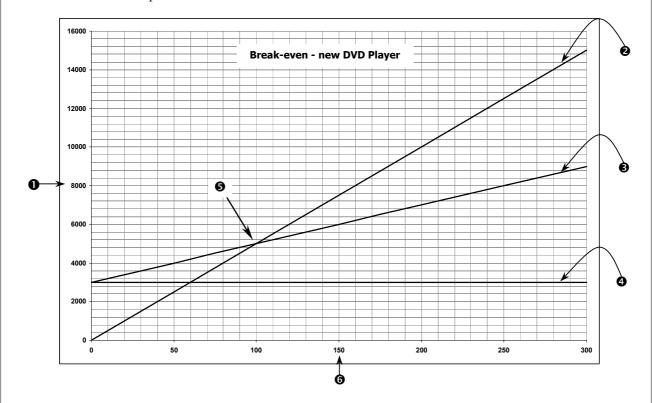


3

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Some multinational businesses, such as McDonalds, use franchising.	
(d) Discuss one of the benefits below for the franchisor in a franchise operation.	
ExpansionCommitment of franchiseeFinance	
(5)	Q1
(Total 20 marks)	
(Total 20 marks)	

Leave blank

2. Break-even analysis is used by some businesses as part of the decision-making process. Below is a simple break-even chart.



- (a) Name the numbered labels in the break-even chart. (The first one has been done for you.)
 - 1 Costs and Revenue (£)

2	

Leave blank Some UK manufacturers now locate their factories in China. (b) What would be the reasons for such a decision? **(5)** Financial ratios are used to measure the performance of a business. Two liquidity ratios are the current ratio and the acid test ratio. (c) Explain, for both these ratios, the financial information they provide for business managers. **(5)**

Lon	dan's Savila Pay, is the home of avnonsive tailors who make begneke suits. Prices for
	don's Savile Row is the home of expensive tailors who make bespoke suits. Prices for vile Row bespoke suit start at £1 500 and rise to over £4 000.
	espoke suit is handmade from start to finish. The customer will make at least three s to the tailor for fittings.
Besj	poke suits are made using job production.
(d)	Analyse why job production is used to produce a bespoke suit.
	(5)
	(5)
	(Total 20 marks) TOTAL FOR PAPER: 40 MARKS
	END



