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You are reminded of the importance of clear English and careful presentation in your answers.

Turn over

Total



Stupid Bags and Electrowarm – Two Young Businesses.

Evidence A:



Marie Difolco was a successful telecoms project manager in London when she was involved in an accident at work. She was in plaster for 18 months and during her time in hospital started doodling. The result was a cartoon character which she called Squiffy. She decided to put the character onto bags for carrying wine bottles and other gift bags. She thought there was a gap in the market and decided to set up in business. When she got out of hospital she set up a limited company called 'Stupid Bags'.

The idea was to make a wine bag be like a greeting card. People often give a bottle of wine as a gift or for a particular reason; they might be apologizing for something, congratulating

someone, or just looking for a good time. The message is promoted by Squiffy with slogans such as, 'Who Needs Men Anyway', 'Girls' Night In', and 'Sorry Honey' printed on the bag.

Source: adapted from icNewcastle.co.uk dated 23 December 2006; accessed 6 January 2007.

http://icnewcastle.icnetwork.co.uk/0500business/businessnews/tm_headline=bags-of-potential&method=full&objectid=18318040&siteid=50081-name_page.html
and http://www.trendhunter.com/trends/stupid-bags-greeting-cards-for-wine-bottles; accessed 7 January 2007.

Evidence B:



Marie had to borrow money from a bank to help get her business going. She was asked to produce a business plan. She received advice and support from the Tyne and Wear Business Link. "My business adviser, Harold Gartside, has been on hand to guide me through the whole process" said Marie.

"Harold has put me in touch with a range of business specialists who have helped me

establish possible areas for export."

Source: adapted from icNewcastle.co.uk dated 23 December 2006; accessed 6 January 2007.

http://icnewcastle.icnetwork.co.uk/0500business/businessnews/tm_headline=bags-of-potential&method=full&objectid=18318040&siteid=50081-name_page.html

Evidence C:

Profit and Loss account for Stupid Bags Limited for the year ending 31 October 2007

	£
Sales revenue	5,000
Cost of sales	3,000
Gross profit	2,000
Overheads	(37,000)
Operating profit	(35,200)
Interest	200
Net profit/loss	(35,000)

Source: adapted from updated Financial Statements for Stupid Bags Limited. Reproduced by permission of Marie Difolco (Director) Stupid Bags Limited.

Evidence D:

Balance sheet of Stupid Bags Limited as at 31 October 2006

	£	£
Assets		
Fixed assets		550
Current assets		
Stock	0	
Debtors	32,000	
Cash	0	
<u>Total current assets</u>	32,000	
Creditors – amounts falling due within one year	62,000	
Net current assets	(30,000)	
Total assets less current liabilities		(29,450)
Creditors – amounts falling due after more than one year	20,550	
Net assets	(50,000)	
Capital and Reserves		
Shareholders funds	50,000	
Total Capital Employed		50,000

Source: adapted from updated Financial Statements for Stupid Bags Limited. Reproduced by permission of Marie Difolco (Director) Stupid Bags Limited.



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Leave blank

Evidence E:

■ Welcome to electro: Warm A dynamic young company



Source: adapted http://www.electrowarm.info/

Joseph Taylor decided to set up a business called Electrowarm selling heaters for homes. He imported electric heaters from Germany which were far more efficient than other electric heaters. Joseph believed there was a growing market for the product. He spent some time researching different ways of raising the finance to start the business.

Evidence F:

Joseph considered setting up as a sole trader. Having looked at the advantages and disadvantages, he decided to set up as a private limited company.

Joseph needed a variety of insurance policies in place before he could start trading. The business involves going into people's homes, removing old electric heaters, which are often very heavy, and installing the new heaters. His staff have to be skilled in both building work and electrics.

Evidence G:

Stupid Bags and Electrowarm are small businesses at the moment but both Marie and Joseph hope that their businesses will grow. Marie has signed an agreement with Morrisons supermarket which has agreed to sell her products. Joseph is offering the opportunity for other people to help expand the business by selling the heaters across the country under licence using the Electrowarm name.

Marie and Joseph are thinking about how they can become more competitive. Price and quality might be important factors but not necessarily at the same level of importance for both businesses because of the type of products they are selling.

Both businesses had hoped for rising sales as their businesses became more established but during the months of March to August 2007, Joseph noted that his sales had fallen. Marie was waiting to see what effect the deal with Morrissons would have on her sales.



Leave blank

Section A

Answer ALL of the questions in this section.

1. (See	Evidence A)
	(a)	List four possible reasons why an individual might want to set up a business.
		(4)
	(Se	e Evidence B)
	(b)	Explain why Marie's bank wanted her to produce a business plan.
		(4)



()		Leave blank
(c)	Marie carried out some market research to help produce her business plan. Using examples, explain the difference between primary and secondary research.	
	(6)	Q1
	(Total 14 marks)	

2.	(See Evidence C and D)	Leave blank
	(a) How would a cash flow forecast help Marie in setting up her business?	
	(4)	

.,	lculate the following. Show your working in each case.
(i)	ROCE.
(ii)	Gross profit margin.
	(8)

Leave



9

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 	Q3
(Total 12 marks)	



11

	Leave blank
	Q4
(Total 10 marks	



Leave

(6)	With reference to the evidence evaluable here and dust in a continuous later.
a)	With reference to the evidence, explain how product innovation can help a firm to grow.
	(4)
b)	As both companies grow, discuss whether price is going to be the single most important factor in making them competitive.

Leave blank

Section B

You must answer ALL parts of the question in this section.

7.	(a)	In the middle of the year, Joseph experiences a fall in sales for his products. Discuss two possible solutions that he might adopt to reverse the fall in sales.
		(8)



15

Leave blank (b) Look at the profit and loss account for Stupid Bags (Evidence C). Explain how Marie might manage the loss she has made in her first year. **(6)** (c) Discuss the effectiveness of one pricing strategy in contributing to the growth of Marie's business. **(6)**





17

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(10)	Q7
(Total 30 marks)	
TOTAL FOR SECTION B: 30 MARKS	
TOTAL FOR PAPER: 100 MARKS	
END	





