Surname				Othe	r Names			
Centre Num	umber			Candid	ate Number			
Candidate Signature								



General Certificate of Secondary Education June 2006

APPLIED BUSINESS (DOUBLE AWARD) Unit 3 Business Finance

3830/3



Thursday 15 June 2006 1.30 pm to 3.00 pm

For this paper you must have:

- a calculator
- a ruler
- a pencil

Time allowed: 1 hour 30 minutes

Instructions

- Use blue or black ink or ball-point pen.
- Fill in the boxes at the top of this page.
- Answer all questions.
- Answer the questions in the spaces provided.
- Do all rough work in this book. Cross through any work you do not want marked.
- If you need additional space, you should continue your answers at the end of this book, indicating clearly which questions you are answering.

Information

- The maximum mark for this paper is 100.
- The marks for questions are shown in brackets.

For Examiner's Use					
Number	Mark				
1 3		3			
2	2 4				
Total (Column 1)					
Total (Column 2)					
TOTAL					
Examiner's Initials					

G/M150534/Jun06/3830/3 6/6/6/6/6/ **3830/3**

Answer all questions in the spaces provided.

Read the **Background Information** and then answer the questions that follow.

Background Information

Tracey is the owner of a profitable taxi and private car hire business, Taxis To Go Ltd.

The business operates taxis which customers hire by telephone.

The business has been trading for five years and has been profitable, even though there are other taxi businesses in the town. The success of the business is due to its reputation for clean cars and good customer service.

Tracey is looking at ways to expand her business.

1 Read Item A and then answer the questions that follow.

Item A

Tracey needs to buy some office stationery.

Tracey buys all her office stationery from *Barston Office Supplies Ltd*. She must use the correct financial documents when buying office stationery.

Tracey knows that the following financial documents are used when buying office stationery.

- A Invoice
- B Cheque
- C Statement of account
- D Delivery note
- E Goods received note

(a) Using **Item A**, complete the **shaded** areas below by identifying which financial document would be used in each of the following situations.

Tracey sends this document when she wants to buy some office stationery.

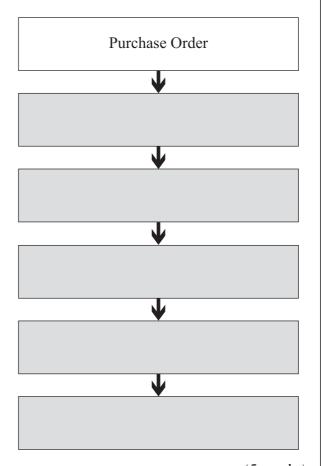
Barston Office Supplies Ltd sends this document with the office stationery.

Tracey will complete this document when the office stationery is delivered.

Barston Office Supplies Ltd sends this document to request payment for the office stationery.

Barston Office Supplies Ltd sends this document at the end of the month to inform Tracey of how much she owes.

Tracey sends this document with a remittance advice to pay for the office stationery.



(5 marks)

Question 1 continues on the next page

(b) Tracey needs to complete the purchase order below. Fill in the missing figures in the **shaded** boxes.

Purchase Order	
Taxis To Go Ltd 43 Park Road Barston BA44 5NX	

Purchase Order Number: 140021 Date: 14 February 2006

To:

Barston Office Supplies Ltd

Barston Road

Barston

BA48 9PX

Quantity	Description	Unit price		Total amount	
		£	p	£	p
4	Boxes of Self-Seal Envelopes – Plain	6	00		
10	Reams of Premier Laser Paper	5	00		
2	Electric Staplers	50	00		
			Total		

(4 marks)

(c)	Tracey's drivers pay for fuel for the taxis by using a company credit card.
	Explain two advantages to Tracey of this method of payment.
	Advantage 1
	(3 marks)
	Advantage 2
	(3 marks)
(d)	Barston Office Supplies offers a discount to customers who pay by direct debit.
	Explain two reasons why <i>Barston Office Supplies</i> might offer a discount to customers who pay by direct debit.
	Reason 1
	Reason 2
	(3 marks)

Item B

Tracey wants to expand her business. She has been offered a contract to provide a luxury car service for a large business.

The luxury cars will be used to take visitors to and from the nearest airport.

If Tracey accepts this new contract, she will need two new luxury cars that will cost £50 000 each. She will need to decide whether she should lease or buy these cars.

Each of the new luxury cars will need to be insured and have radio equipment fitted. Tracey will also need to employ additional drivers and pay for more petrol.

(a) Some of Taxis To Go Ltd's costs are fixed and some are variable.

Complete the table below to identify for Tracey whether the costs are fixed costs or variable costs. Place **one** tick in the appropriate column for each cost.

Costs	Fixed costs	Variable costs
Business rates		
Petrol for the new cars		
Insurance of the new cars		
Receptionist's wages		

(4 marks)

Tracey is not sure whether the wages paid to her drivers are a fixed cost or a variable cost.
State whether wages are a fixed or variable cost. Explain your answer.
Cost of wages
Explanation
(4 marks)

(c)		ain why Tracey needs to calculate the start-up costs and running costs of the contract.
	(i)	Start-up costs
		(3 marks)
	(ii)	Running costs
		(3 marks)

Question 2 continues on the next page

(d)	Tracey can either buy or lease the new luxury cars.
	Should Tracey buy or lease the cars? Justify your answer.
	(6 marks)

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Turn over for the next question

3 Read Item C and then answer the questions that follow.

Item C

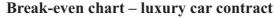
As part of her financial planning, Tracey needs to know if the new luxury car contract is likely to make a profit.

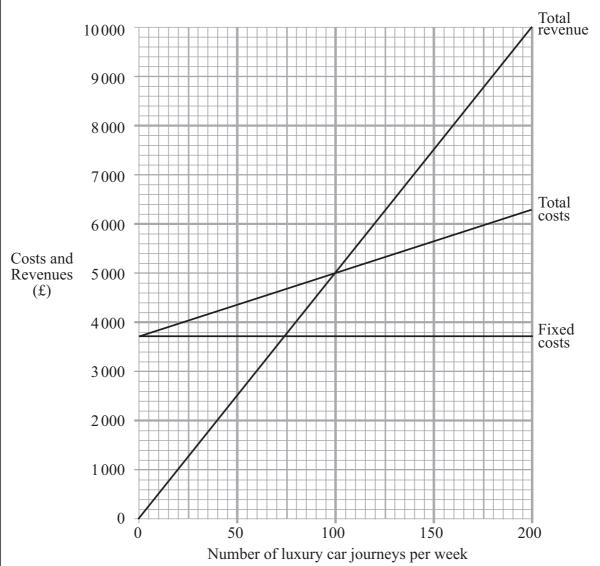
The fixed costs of the luxury car contract are £3750 per week.

Tracey has calculated that the luxury car contract will have:

- average variable costs of £12.50
- average fare per taxi journey of £50.00.

Tracey has used the information to produce the break-even chart below.





(a)	Use	Item C to identify the following:
	(i)	the number of journeys to break even
		(1 mark)
	(ii)	the total revenue from 200 journeys per week
		(1 mark)
		(1 mark)
(b)		ain how Tracey's break-even chart might help her to make a decision about the contract.
	•••••	
	•••••	
	•••••	
	•••••	
		(5 marks)

	ey estimates that there will be, on average, 95 journeys per week for the luxury contract.
(i)	Using the break-even chart in Item C , state why Tracey might be unhappy with this situation.
	(1 mark)
(ii)	Suggest and explain two actions that Tracey could take in these circumstances.
	Action 1
	(3 marks)
	Action 2
	(3 marks)

(c)

(d) If Tracey decides to lease the luxury cars, fixed costs will be £4125 per week.

The other calculations for the luxury car contract will stay as:

- average variable costs of £12.50
- average fare per taxi journey of £50.00.

Using the formula below, calculate how many customers Tracey will need each week to break even.

$$Break-even\ point = \frac{fixed\ costs}{(average\ selling\ price\ per\ unit\ less\ variable\ cost\ per\ unit)}$$

Use the space below to show your working.

Break-even point = customers.

(3 marks)

Question 3 continues on the next page

(e)	Should Tracey accept the luxury car contract? Justify your answer.
	(8 marks)

25

Turn over for the next question

4 Read **Item D** and then answer the questions that follow.

Item D

Tracey has been contacted by the owner of a competing business who is about to retire and wants to sell his taxi business.

Tracey is interested in buying the business but does not have enough finance. She has asked her bank for a loan of £200 000 to be paid back over five years.

The bank has asked Tracey for the following information to support her loan application:

- a Profit and Loss Account for the year ended 31 March 2006;
- a Balance Sheet as at 31 March 2006;
- a Cash-flow Forecast for the four months ending 30 September 2006.
- (a) (i) Complete *Taxis To Go Ltd's* Profit and Loss Account for the year ended 31 March 2006 by filling in the **shaded** boxes in the table below.

Taxis To Go Ltd Profit and Loss Account for the year ended 31 March 2006			
Sales revenue		£ 412 000	
Cost of sales		£ 80 000	
Gross profit		£	
Expenses			
Wages	£ 110 000		
Advertising	£ 2000		
Other costs	£ 20000		
Total expenses		£	
NET PROFIT		£	

(3 marks)

(ii)	Explain how Tracey could use this Profit and Loss Account to support her application for a bank loan.
	(5 marks)

Question 4 continues on the next page

(b) (i) Complete the Balance Sheet for *Taxis To Go Ltd* by filling in the **shaded** boxes in the table below.

Taxis To Go Ltd Balance Sheet as at 31 March 2006			
	£	£	
Fixed assets			
Premises		150 000	
Cars		200 000	
Radio and office equipment		40 000	
Current assets			
Debtors	6 000		
Bank	42 000		
Total current assets			
Less current liabilities			
Creditors	15 000		
Net current assets			
Net total assets			
Financed by			
Shareholders' funds		423 000	

(4	mark	ks)
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(ii)	Explain why debtors are a current asset.	
		•••••
		•••••
		(2 marks)

	(iii)	Explain how the bank could use the Balance Sheet to help decide whether to give Tracey the loan.
		(5 marks)
(c)		ain one item of information that Tracey would want from the bank before deciding her she should take the loan.
	•••••	
	•••••	
	•••••	
	•••••	(3 marks)

Question 4 continues on the next page

(d) Tracey has forecasted her cash-flow as part of her loan application. It includes the purchase of the new business in June, but does not include the loan from the bank.

Taxis To Go Ltd Cash-flow Forecast for the four months ended 30 September 2006						
	June July August September					
£ £ £						
CASH IN	CASH IN					
Total inflow 35 000 40 000 40 000 40 000				40 000		
CASH OUT						
Total outflow 282 000 12 500 12 500 12 500			12 500			
Net monthly cash-flow (247 000) 27 500 27 500 27 500				27 500		
Opening balance	42 000	(205 000)	(177 500)	(150 000)		
Closing balance	(205 000)	(177 500)	(150 000)	(122 500)		

State two reasons why the bank has asked for this Cash-flow Forecast.	
Reason 1	
Reason 2	••••••
	 marks)

(e)	Using all of the information available, consider the case for and against the bank giving the loan to Tracey. You should make a decision and justify your answer.
	(10 marks)

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END OF QUESTIONS

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