FINANCIAL REPORTING IN LOCAL GOVERNMENT

Professional 2 examination 5 December 2000

From 10.00 am to 1.00 pm plus ten minutes reading time from 9.50 am to 10.00 am.

Instructions to candidates

Answer four questions in total: both questions from Section A, and two questions from Section B. The marks available for each question are shown in italics in the right-hand margin.

All workings should be shown. Where calculations are required using formulae, calculators may be used but steps in the workings must be shown. Calculations with no evidence of this (for example, using the scientific functions of calculators) will receive no credit. Programmable calculators are not permitted in the examinations room.

Formula sheets, statistical tables, graph paper and cash analysis paper are available from the invigilator, where applicable.



SECTION A (Answer both questions)

The following balances relate to Hillsdown Metropolitan Borough Council for the year ended 31 March 2000.

Gross service expenditureEducation, libraries & arts $500,550$ Social services $355,910$ Highways & transport $46,900$ Planning & development services $15,460$ Environment services $14,320$ Leisure and other services $5,800$ Housing revenue account $281,400$ Net fixed assets (tangible) $1,690,800$ Fixed asset restatement reserve $4,000$ General fund reserve $11,500$ Long term investments $85,000$ Stock & WIP $40,500$ Long term investments $85,000$ Stock & WIP $40,500$ Long term borrowing $1,705,000$ Creditors $6,600$ Overdraft $1,500$ Usable capital receipts $6,000$ Capital financing reserve $77,450$ Revenue support grant $209,000$ Debtors $52,175$ Cash in hand 125 Interest received $5,850$ External interest paid $127,875$ 1999/2000 DSO surplus 50 Housing revenue account reserve $3,500$ DSO reserve $2,000$ Earmarked reserves 150 Precepts paid to parish councils 60 Council tax $162,500$ National non-domestic rates $208,175$ Service income $175,000$ Highways & transport $10,000$ Pringing & dravelorment 4300		£000	£000
Social services $355,910$ Highways & transport $46,900$ Planning & development services $15,460$ Environment services $14,320$ Leisure and other services $5,800$ Housing revenue account $281,400$ Net fixed assets (tangible) $1,690,800$ Fixed asset restatement reserve $4,000$ General fund reserve $11,500$ Long term investments $85,000$ Stock & WIP $40,500$ Long term borrowing $1,705,000$ Creditors $6,600$ Overdraft $1,500$ Usable capital receipts $6,600$ Capital financing reserve $77,450$ Revenue support grant $309,000$ Debtors $52,175$ Cash in hand 125 Interest received $5,850$ External interest paid $127,875$ 1999/2000 DSO surplus 50 Housing revenue account reserve $3,500$ DSO reserve $2,000$ Earmarked reserves 150 Precepts paid to parish councils 60 Council tax $162,500$ National non-domestic rates $208,175$ Service income $200,600$ Social services $175,000$ Highways & transport $10,000$	Gross service expenditure		
Highways & transport $46,900$ Planning & development services $15,460$ Environment services $14,320$ Leisure and other services $5,800$ Housing revenue account $281,400$ Net fixed assets (tangible) $1,690,800$ Fixed asset restatement reserve $4,000$ General fund reserve $11,500$ Long term investments $85,000$ Stock & WIP $40,500$ Long term borrowing $1,705,000$ Creditors $6,600$ Overdraft $1,500$ Usable capital receipts $6,000$ Capital financing reserve $77,450$ Revenue support grant $309,000$ Debtors $52,175$ Cash in hand 125 Interest received $5,850$ External interest paid $127,875$ 1999/2000 DSO surplus 50 Housing revenue account reserve $3,500$ DSO reserve $2,000$ Earmarked reserves 150 Precepts paid to parish councils 60 Council tax $162,500$ National non-domestic rates $200,600$ Social services $175,000$ Highways & transport $10,000$	Education, libraries & arts	500,550	
Planning & development services15,460Environment services14,320Leisure and other services5,800Housing revenue account281,400Net fixed assets (tangible)1,690,800Fixed asset restatement reserve4,000General fund reserve11,500Long term investments85,000Stock & WIP40,500Long term borrowing1,705,000Creditors6,600Overdraft1,500Usable capital receipts6,000Capital financing reserve77,450Revenue support grant309,000Debtors52,175Cash in hand125Interest received5,850External interest paid127,8751999/2000 DSO surplus50Housing revenue account reserve3,500DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income175,000Highways & transport10,000	Social services	355,910	
Environment services $14,320$ Leisure and other services $5,800$ Housing revenue account $281,400$ Net fixed assets (tangible) $1,690,800$ Fixed asset restatement reserve $4,000$ General fund reserve $11,500$ Long term investments $85,000$ Stock & WIP $40,500$ Long term borrowing $1,705,000$ Creditors $6,600$ Overdraft $1,500$ Usable capital receipts $6,000$ Capital financing reserve $77,450$ Revenue support grant $309,000$ Debtors $52,175$ Cash in hand 125 Interest received $5,850$ External interest paid $127,875$ 1999/2000 DSO surplus 50 Housing revenue account reserve $3,500$ Decepts paid to parish councils 60 Council tax $162,500$ National non-domestic rates $208,175$ Service income $200,600$ Social services $175,000$ Highways & transport $10,000$	Highways & transport	46,900	
Leisure and other services 5,800 Housing revenue account 281,400 Net fixed assets (tangible) 1,690,800 Fixed asset restatement reserve 4,000 General fund reserve 11,500 Long term investments 85,000 Stock & WIP 40,500 Long term borrowing 1,705,000 Creditors 6,600 Overdraft 1,500 Usable capital receipts 6,000 Capital financing reserve 77,450 Revenue support grant 309,000 Debtors 52,175 Cash in hand 125 Interest received 5,850 External interest paid 127,875 1999/2000 DSO surplus 50 Housing revenue account reserve 3,500 DSO reserve 2,000 Earmarked reserves 150 Precepts paid to parish councils 60 Council tax 162,500 National non-domestic rates 208,175 Service income 200,600 Social services	Planning & development services	15,460	
Housing revenue account 281,400 Net fixed assets (tangible) 1,690,800 Fixed asset restatement reserve 4,000 General fund reserve 11,500 Long term investments 85,000 Stock & WIP 40,500 Long term borrowing 1,705,000 Creditors 6,600 Overdraft 1,500 Usable capital receipts 6,000 Capital financing reserve 77,450 Revenue support grant 309,000 Debtors 52,175 Cash in hand 125 Interest received 5,850 External interest paid 127,875 1999/2000 DSO surplus 50 Housing revenue account reserve 3,500 DSO reserve 2,000 Earmarked reserves 150 Precepts paid to parish councils 60 Council tax 162,500 National non-domestic rates 208,175 Service income 200,600 Katuation, libraries & arts 200,600 Social services </td <td>Environment services</td> <td>14,320</td> <td></td>	Environment services	14,320	
Net fixed assets (tangible) 1,690,800 Fixed asset restatement reserve 4,000 General fund reserve 11,500 Long term investments 85,000 Stock & WIP 40,500 Long term borrowing 1,705,000 Creditors 6,600 Overdraft 1,500 Usable capital receipts 6,000 Capital financing reserve 77,450 Revenue support grant 309,000 Debtors 52,175 Cash in hand 125 Interest received 5,850 External interest paid 127,875 1999/2000 DSO surplus 50 Housing revenue account reserve 3,500 DSO reserve 2,000 Earmarked reserves 150 Precepts paid to parish councils 60 Council tax 162,500 National non-domestic rates 208,175 Service income 200,600 Kocial services 175,000 Highways & transport 10,000 <td>Leisure and other services</td> <td>5,800</td> <td></td>	Leisure and other services	5,800	
Fixed asset restatement reserve4,000General fund reserve11,500Long term investments85,000Stock & WIP40,500Long term borrowing1,705,000Creditors6,600Overdraft1,500Usable capital receipts6,000Capital financing reserve77,450Revenue support grant309,000Debtors52,175Cash in hand125Interest received5,850External interest paid127,8751999/2000 DSO surplus50Housing revenue account reserve3,500DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income200,600Social services175,000Highways & transport10,000	Housing revenue account	281,400	
General fund reserve11,500Long term investments85,000Stock & WIP40,500Long term borrowing1,705,000Creditors6,600Overdraft1,500Usable capital receipts6,000Capital financing reserve77,450Revenue support grant309,000Debtors52,175Cash in hand125Interest received5,850External interest paid127,8751999/2000 DSO surplus50Housing revenue account reserve3,500DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income175,000Highways & transport10,000	Net fixed assets (tangible)	1,690,800	
Long term investments 85,000 Stock & WIP 40,500 Long term borrowing 1,705,000 Creditors 6,600 Overdraft 1,500 Usable capital receipts 6,000 Capital financing reserve 77,450 Revenue support grant 309,000 Debtors 52,175 Cash in hand 125 Interest received 5,850 External interest paid 127,875 1999/2000 DSO surplus 50 Housing revenue account reserve 3,500 DSO reserve 2,000 Earmarked reserves 150 Precepts paid to parish councils 60 Council tax 162,500 National non-domestic rates 208,175 Service income 200,600 Social services 175,000 Highways & transport 10,000	Fixed asset restatement reserve		4,000
Stock & WIP 40,500 Long term borrowing 1,705,000 Creditors 6,600 Overdraft 1,500 Usable capital receipts 6,000 Capital financing reserve 77,450 Revenue support grant 309,000 Debtors 52,175 Cash in hand 125 Interest received 5,850 External interest paid 127,875 1999/2000 DSO surplus 50 Housing revenue account reserve 3,500 DSO reserve 2,000 Earmarked reserves 150 Precepts paid to parish councils 60 Council tax 162,500 National non-domestic rates 208,175 Service income 200,600 Education, libraries & arts 200,600 Social services 175,000 Highways & transport 10,000	General fund reserve		11,500
Long term borrowing 1,705,000 Creditors 6,600 Overdraft 1,500 Usable capital receipts 6,000 Capital financing reserve 77,450 Revenue support grant 309,000 Debtors 52,175 Cash in hand 125 Interest received 5,850 External interest paid 127,875 1999/2000 DSO surplus 50 Housing revenue account reserve 3,500 DSO reserve 2,000 Earmarked reserves 150 Precepts paid to parish councils 60 Council tax 162,500 National non-domestic rates 208,175 Service income 200,600 Katorial services 175,000 Highways & transport 10,000	Long term investments	85,000	
Creditors6,600Overdraft1,500Usable capital receipts6,000Capital financing reserve77,450Revenue support grant309,000Debtors52,175Cash in hand125Interest received5,850External interest paid127,8751999/2000 DSO surplus50Housing revenue account reserve3,500DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income200,600Education, libraries & arts200,600Social services175,000Highways & transport10,000	Stock & WIP	40,500	
Overdraft1,500Usable capital receipts6,000Capital financing reserve77,450Revenue support grant309,000Debtors52,175Cash in hand125Interest received5,850External interest paid127,8751999/2000 DSO surplus50Housing revenue account reserve3,500DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income200,600Education, libraries & arts200,600Social services175,000Highways & transport10,000	Long term borrowing		1,705,000
Usable capital receipts6,000Capital financing reserve77,450Revenue support grant309,000Debtors52,175Cash in hand125Interest received5,850External interest paid127,8751999/2000 DSO surplus50Housing revenue account reserve3,500DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income175,000Highways & transport10,000	Creditors		6,600
Capital financing reserve77,450Revenue support grant309,000Debtors52,175Cash in hand125Interest received5,850External interest paid127,8751999/2000 DSO surplus50Housing revenue account reserve3,500DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income175,000Highways & transport10,000	Overdraft		1,500
Revenue support grant309,000Debtors52,175Cash in hand125Interest received5,850External interest paid127,8751999/2000 DSO surplus50Housing revenue account reserve3,500DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income200,600Education, libraries & arts200,600Nighways & transport10,000	Usable capital receipts		6,000
Debtors52,175Cash in hand125Interest received5,850External interest paid127,8751999/2000 DSO surplus50Housing revenue account reserve3,500DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income175,000Education, libraries & arts200,600Social services175,000Highways & transport10,000	Capital financing reserve		77,450
Cash in hand125Interest received5,850External interest paid127,8751999/2000 DSO surplus50Housing revenue account reserve3,500DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income200,600Education, libraries & arts200,600Social services175,000Highways & transport10,000	Revenue support grant		309,000
Interest received5,850External interest paid127,8751999/2000 DSO surplus50Housing revenue account reserve3,500DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income200,600Education, libraries & arts200,600Social services175,000Highways & transport10,000	Debtors	52,175	
External interest paid127,8751999/2000 DSO surplus50Housing revenue account reserve3,500DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income200,600Education, libraries & arts200,600Social services175,000Highways & transport10,000	Cash in hand	125	
1999/2000 DSO surplus50Housing revenue account reserve3,500DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income200,600Education, libraries & arts200,600Social services175,000Highways & transport10,000	Interest received		5,850
Housing revenue account reserve3,500DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income200,600Education, libraries & arts200,600Social services175,000Highways & transport10,000	External interest paid	127,875	
DSO reserve2,000Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income200,600Education, libraries & arts200,600Social services175,000Highways & transport10,000	1999/2000 DSO surplus		50
Earmarked reserves150Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income200,600Education, libraries & arts200,600Social services175,000Highways & transport10,000	Housing revenue account reserve		3,500
Precepts paid to parish councils60Council tax162,500National non-domestic rates208,175Service income200,600Education, libraries & arts200,600Social services175,000Highways & transport10,000	DSO reserve		2,000
Council tax162,500National non-domestic rates208,175Service income200,600Education, libraries & arts200,600Social services175,000Highways & transport10,000	Earmarked reserves		150
National non-domestic rates208,175Service income200,600Education, libraries & arts200,600Social services175,000Highways & transport10,000	Precepts paid to parish councils	60	
Service income200,600Education, libraries & arts200,600Social services175,000Highways & transport10,000	Council tax		162,500
Education, libraries & arts200,600Social services175,000Highways & transport10,000	National non-domestic rates		208,175
Social services175,000Highways & transport10,000	Service income		
Highways & transport 10,000	Education, libraries & arts		200,600
	Social services		175,000
Planning & development 4 300	Highways & transport		10,000
	Planning & development		4,300
Environment services 2,600	Environment services		2,600
Leisure & other services 3,100	Leisure & other services		3,100
Housing revenue account 318,000	Housing revenue account		318,000
3,216,875 3,216,875		3,216,875	3,216,875

Additional information

(i) Capital charges have been calculated and are shown below. No entries have been made in the accounts for these figures.

	Depreciation £000	Notional interest £000		
Education, libraries & arts	15,210	66,890		
Social services	14,330	17,314		
Highways and transport	2,450	1,050		
Planning & development services	See No	See Note (ii)		
Environment services	1,500	5,660		
Leisure & other services	2,000	7,800		
Housing revenue account	See No	See Note (iii)		

- (ii) The following information is available relating to the fixed assets of Planning & development services:
 - Fixed assets at 1 April 1999 had a gross current replacement cost of £10,050,000, and accumulated depreciation of £4,020,000. These assets are being depreciated straight line over 25 years.
 - During the year fixed assets costing £550,000 were purchased (included within the trial balance). The assets were initially financed from cash however a government grant of £300,000 is due for 1999/2000 to finance a proportion of the assets. As at 31 March 2000 this grant had not yet been received. The remainder of the fixed assets are to be financed from useable capital receipts. The useful economic life of the new assets is estimated to be 5 years.
 - It is the policy of Hillsdown MBC to charge a full year's depreciation in the year of acquisition and none in the year of disposal. Notional interest is calculated based on balances at the start of the year, adjusted for acquisitions, disposals and depreciation during the year.
- (iii) Debt charges have been calculated for the housing revenue account as £37,600,000 for 1999/2000. This figure is made up of MRP of £5,600,000 and interest of £32,000,000. The debt charges have not yet been accounted for either in the housing revenue account or the asset management revenue account. Depreciation on housing assets has been calculated as £3,500,000 for 1999/2000 but has not been accounted for.
- (iv) MRP for General Fund has been calculated at £57,000,000 for 1999/2000.

• Requirement for question 1

(a)	Prepare the asset management revenue account for the year ended 31 March 2000.	6
(b)	Prepare the consolidated revenue account for the year ended 31 March 2000 together with the consolidated balance sheet as at that date in respect of Hillsdown MBC.	19

(25)

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The following information relates to the collection fund of Henfield District Council for the year ended 31 March 2000:

(i) **Prepayments**

Amounts prepaid by taxpayers were as follows:

	1 April	31 March
	£999	£000
Council tax	11,360	8,740
National non-domestic rates (NNDR)	3,620	4,500

(ii) Arrears

Amounts owed to the Collection Fund by taxpayers were as follows:

	1 April 1999	31 March 2000
	£000	£000
Council tax	55,800	67,900
NNDR	32,450	29,800

(iii) Receipts

Amounts received by the Collection Fund were as follows:

	£000
Council tax payers	750,200
Council tax benefit	106,700
Non-domestic ratepayers	674,150

(iv) **Payments**

Amounts paid by the Collection Fund were as follows:

	£000
County Council precept	650,900
District Council demand	198,600
Parish Council precepts	26,000

....

(v) Losses and reductions

The following amounts reduce the debit for the year:

	£000
- Exemptions	66,300
- Reduced assessments	12,410
- Prompt payment discounts	5,400
- Write offs	1,100
- Rateable value reductions	25,700
- Mandatory relief	16,880
- Write offs	350
	 Reduced assessments Prompt payment discounts Write offs Rateable value reductions Mandatory relief

(vi) **Other information**

The following information is available:

- the fund balance brought forward from 1998/99 was a deficit of £650,000;
- the provision for uncollectable income at 31 March 2000 should be $\pounds 2,750,000;$
- the allowance for collection of NNDR for the year ended 31 March 2000 is £3.5 million;
- the provision for uncollectable debt at 1 April 1999 was £2,500,000;
- the total amount of council tax and NNDR that should be transferred to the income and expenditure account is calculated after losses and reductions.

• **Requirement for question 2**

- (a) Prepare the collection fund income and expenditure account and the supporting notes in respect of:
 - Council tax income for the year;
 - NNDR income collectable for the year;
 - Payment to the national pool for NNDR; and
 - Bad debt provision.

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- (b) Explain how a surplus/deficit on the collection fund would impact upon the accounts of the District Council.
 (c) Outline the main sources of revenue income to a local authority and explain how each is determined. Identify the main controls which control government has over the
- is determined. Identify the main controls which central government has over the revenue spending of local authorities. 10

(25)

SECTION B (Answer two questions)

You are preparing the 1999/2000 final accounts for Highport City Council. It is May 2000 and much of the work has already been completed. A trainee is assisting you and has sought your advice on the following issues:

- (i) How the Financial Reporting Standards (FRSs) and Statements of Standard Accounting Practice (SSAPs) apply to the Council.
- (ii) Whether local authorities are required to provide a 'true and fair view' in the same way as companies are required to by the Companies Acts.

The following items are outstanding and the trainee is unsure how to treat them in the accounts.

- (iii) Goods valued at £24,000 were received by the Council on 27 March 2000. £5,000 worth of these were used immediately, and the remaining goods were placed in stores. The invoice has not yet been received.
- (iv) The Council sells maps of the borough for $\pounds 1.50$ to local residents and visitors to the area. Income of $\pounds 8,000$ in total has been raised in this way for the financial year and this has been netted off against the cost of printing the maps.
- (v) Investigation of disputed debtor invoices has identified that a total of £27,000 of income will not be paid.
- (vi) A grant has been received from the Government to fund capital expenditure of £800,000 incurred during 1999/2000. The life of the asset is estimated to be 10 years. In addition the Government is to provide some funding for the running expenses and a grant of £60,000 has been received for this purpose.
- (vii) During 1999/2000 additional pension costs of £39,000 have been incurred in respect of eight members of staff from Social Services Department who took early retirement in 1997/98. These costs are not covered by the Pension Fund.
- (viii) During the year the Council has leased a number of assets. The majority of these are operating leases, however one of the leases has been classified as a finance lease. The following information is available relating to the finance lease:
 - The equipment acquired has a fair value of £240,000. The lease term is six years and the annual payment is £45,000. The annual payment for 1999/2000 has been credited to the bank account and debited to a suspense account. No other entries in the accounts have been made.

(ix) A claim is being made against the Council in respect of the education of a child with special needs. The outcome of the claim is unknown but it is likely that the Council will have to pay compensation in the region of $\pounds 200,000$.

• Requirement for question 3

- (a) Respond to items (i) and (ii), explaining how FRSs and SSAPs and the 'true and fair view' requirement are applied to local authorities.
- (b) For items (iii) to (ix):
 - Explain how the items should be treated and show any entries which would be required in the accounts.
 - Justify your treatment, making reference to any relevant accounting standards where appropriate. 20

(25)

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4

Heddon City Council are currently involved in the process of endering two services: cleaning and internal audit. The cleaning contract is in the early stages of the tendering process and the interested parties must now be financially vetted. Bids have already been received for the internal audit service and now need to be evaluated.

Three companies have expressed an interest in the cleaning contract. They must meet the requirements for admission to the City Council's approved contractors list, although they need not be on the list currently. To achieve this the contractor must supply three years' audited accounts to demonstrate:

- reasonable liquidity over the three years;
- that they have made a profit in each of the last three years.

Reasonable liquidity for the industry has been independently assessed as a current ratio of 1:1 or better, and a quick (or acid test) ratio of 0.9:1 or better. For the purposes of financial vetting each company is awarded points for the number of these requirements that it is able to satisfy. A company is awarded one point for each requirement it meets and there are nine points available – one for each liquidity ratio for each of the last three years, and one for earning post-tax profits for each of the last three years. To be accepted the contractor must achieve at least two thirds of the available points. Extracts from the accounts of the three companies are attached.

Three tenders have been submitted for the internal audit contract. Each tender is to be evaluated on both financial and non-financial criteria. There are two non-financial factors:

(i) The ratio of qualified to unqualified staff. It is considered that at least 20% of the audit staff should be qualified. The following have been submitted as the numbers of staff and their qualifications:

	X Ltd	Y Ltd	Z Ltd
Unqualified staff	24	49	78
Qualified staff	6	10	21

Weightings are to be attributed and marked as follows:

- 0 points if <15% of the audit staff are qualified
- 5 points if 15-20% of the audit staff are qualified
- 10 points if >20% of the audit staff are qualified

(ii) The number of other contracts they are currently operating. This is considered important as an indicator of not only experience and ability but also capacity. The following have been submitted as the number of contracts they operate:

	X Ltd	Y Ltd	Z Ltd
No of internal audit contracts	2	15	10
Weightings are to be attributed and ma	arked as follow	'S:	
0 points if 0-2 contracts			
5 points if 3-6 contracts			
10 points if 7-10 contracts			
5 points if >10 contracts			

The prices submitted by the companies are as follows:

	X Ltd	Y Ltd	Z Ltd
Price	£225,375	£241,095	£283,530

For price they are to be scored out of a total of 30 points. Half of the available points are achieved at the mean price. For prices below the mean, add 2% of the total points for each percent below the mean price, and for prices above the mean, deduct 2% of the total points for each percent above the mean price.

• Requirement for question 4

(a)	For the cleaning contract, evaluate the three companies financially and recommend which should be invited to tender.	11
(b)	For the internal audit contract, evaluate the bids and recommend who should be awarded the contract.	7
(c)	Detail the client responsibilities in relation to the tendering process.	7
		(25)

	1999/2000	1998/99	1997/98
	£000	£000	£000
Company A:			
Turnover	1,090	1,135	1,024
Profit after tax	105	112	(69)
Stock	22	18	28
Debtors	65	68	73
Cash & bank	49	32	17
Current liabilities	123	132	113
Company B:			
Turnover	1,350	1,302	1,180
Profit after tax	52	41	38
Stock	30	28	26
Debtors	59	52	48
Cash & bank	28	24	28
Current liabilities	89	90	84
Company C:			
Turnover	2,580	2,700	2,100
Profit after tax	72	75	69
Stock	35	34	30
Debtors	68	74	61
Cash & bank	29	24	24
Current liabilities	91	108	92

Extracts from the accounts of the three companies for the cleaning contract:

	•
3	(a)

Requirement for question 5

(a)	Explain the main role and responsibilities of the Chief Financial Officer of a local authority.	15
(b)	What is meant by devolved financial management?	2
(c)	What are the advantages and disadvantages of devolved financial management?	4
(d)	Consider the impact of devolved financial management on the role of the Chief Financial Officer.	4

(25)