# FINANCIAL REPORTING IN THE HEALTH SERVICE

Professional 2 December 2000

# MARKING SCHEME



# Question 1

# (a) Carfield NHS Trust Income and Expenditure Account for the year ended 31 March 2000

			£000	
Income from activities		(W.1)	51,070	1
Other operating income		(W.2)	13,538.23	1
			64,608.23	
Operating expenses		(W.3)	(60,356.24)	2
Operating surplus			4,251.99	
Loss on disposal of fixed asset	t	(W.4)	(6.96)	$1\frac{1}{2}$
Surplus before interest			4,245.03	
Interest receivable		(per trial bala	·	
Interest payable		(W.5)	(821.67)	$1\frac{1}{2}$
Surplus for financial year		(NII C)	3,463.36	-
Public dividend capital dividen	ds payable	(W.6)	(3,500.00)	1
Retained deficit for the year			(36.64)	
			Presentation	1
				(9)
Working 1				
		£000		
NHS patient care income	(T.B.)	50,900		
Private patient income	(T.B.)	200		
Less credit notes	(ix)	(30)		1
XX. 1 2		51,070		1
Working 2				
Other income	(T.B.)	13,500		
From donation reserve	(1.5.)	38.23		
		13,538.23		1
Working 3				
Salaries and wages	(T.B.)	34,100		
Supplies and services	(T.B.)	11,000		
Establishment	(T.B.)	8,300		
Other expenditure	(T.B.)	5,300		
Less operating lease	(vii)	(75)		1/2
Depreciation buildings	(cap charges)	1,128.12		1/2
Depreciation equipment	(cap charges)	564.89		1/2
Depn donated equipment	(cap charges)	38.23		1/2
• •		60,356.24		

FRHSXM2 Page 2 of 22

1/2

1/2

Working	1
Working	4

		£000	
Opening GCC		60,000	
Indexation at 2%		1,200	
Disposal GCC		61,200	1/2
Accumulated depreciation			
12 quarters out of 60	12/60 x 61,200	(12,240)	1/2
Disposal NBV		48,960	
Proceeds		42,000	
Loss on disposal		6,960	1/2
Working 5			
Finance lease annual payment	(vii)	75	
Over 15 years	$(15 \times 75)$	1,125	
Total principal to pay (fair value	e)	(800)	
Therefore interest element		325	1/2

cooo

800 821.67

21.67

Students may use the sum of digits method to calculate the split of interest and principal for the first year. In this case, the interest in year one would be:

(325 / 15)

(T.B)

15/(15+14+13+...+1) x £325,000 = 15/120 x £325,000 = £40,625*Principal would be* £75,000 - £40,625 = £34,375

Full credit should be given for this method.

#### Working 6

Annual interest

Interest payable (originating IBD)

	£000	
(T.B.)	2,400	
(viii)	<u>1,100</u>	
	<u>3,500</u>	1
	` /	(T.B.) 2,400 (viii) 1,100

FRHSXM2 Page 3 of 22

# (b) Carfield NHS Trust Balance Sheet as at 31 March 2000

			£000	£000	
Fixed Assets Land	(Com	ahamaaa)	0.745		1
Buildings	_	charges)	9,745 67,533.88		1
Assets under construction		charges)	450		1/2
Equipment	(W.1	•	4,774.22	82,503.1	4
Tr		,		, ,	
Current Assets					
Stock	(T.B.	.)	300		
Debtors	(W.2	2)	1,870		1/2
Cash	(T.B.	.)	75		
Short-term investments	(T.B.	.)	85		
			2,330		
Creditors < 1 year	(W3)	)	(6,553.33)		11/2
Net current assets	(113)	,	(0,000.00)	(4,223.33)	1 /2
Total assets less current liability	ies			78,279.77	
Creditors > 1 year	(W4)	)		(693.34)	11/2
Total assets employed	,	•		77,586.43	, <u>-</u>
1 2					
Public dividend capital	(T.B.	`		65,778	
Revaluation reserve	•	*		10,435	21/2
Donation reserve	(W5)			695.07	2 1/2
Income and expenditure reserv	(W6) ve (W7)			678.36	1/2
Total capital and reserves	(W7)	)		77,586.43	1/2
Total capital and reserves				11,360.43	
				Presentation	1
				1 resentation	1
					(16)
Working 1					
			£000		
NHS - GCC	(Cap charges)	8	8,792.80		11/2
NHS – Acc Depn	(Cap charges)	(4	4,428.65)		1
Donated GCC	(Cap charges)	)	586		1
Donated acc depn	(Cap charges)	_	175.93		1/2
		<u> </u>	4,774.22		
Working 2					
Debtors	(T.B.)	1	1,900		

FRHSXM2 Page 4 of 22

Financial Reporting in the Heal Marking Scheme	th Service		December 2000
Less credit notes	(ix)	(30) 1,870	1/2
Working 3		£000	
Creditors < 1yr	(T.B.)	5,400	
PDC dividends owed	(vii)	1,100	1/2
Next year's finance lease credit	` '	53.33	1
2 - 10-10 y - 11-11-10 y - 10-10 y - 10-10		6,553.33	-
NB Finance lease creditor:	Annual lease payment Interest element (earlier)	75 (21.67) 53.33	
Working 4			
Opening finance leases cred.	(vii)	800	1/2
Principal paid 1999/2000	(vii)	(53.33)	1/2
2000/01 principal in s/t credito	rs	(53.33)	1/2
2000/01 principal in 3/t election	15	693.34	72
Working 5		<u> </u>	
Revaluation reserve Revaluations	(T.B.)	8,100	
	(cap charges)	200	1/2
Buildings Indexation	(cap charges)	200	72
Land	(cap charges)	95	1/2
Buildings	(cap charges)	1,962	1/2
Equipment	(cap charges)	154	1/2
Equipment depreciation	(cap charges)	(76)	1/2
Equipment depreciation	_	10,435	/2
Working 6	<u>-</u>	10,433	
Donation reserve	(T.B.)	700	
Addition	(ii)	25	1/2
Release to other income	(cap charges)	(38.23)	1/2
Indexation	(cap charges)	11	1/2
Depreciation	(cap charges)	(2.7) 695.07	1/2
Working 7			
Brought forward I&E reserve 1999/2000	(T.B.)	715 (36.64) 678.36	1/2

FRHSXM2 Page 5 of 22

Financial Reporting in the Health Service Marking Scheme

December 2000

FRHSXM2

# Capital charges (all £000)

Land Opening NBV	<b>Q1</b> 9,500.00	<b>Q2</b> 9,595.00	<b>Q3</b> 9,745.00	<b>Q4</b> 9,745.00	<b>Total</b> 9,500.00
Revalue					0.00
Index	95.00				95.00
Depreciation		4.50.00			0.00
Addition		150.00			150.00
Disposal	0.505.00	0.745.00	0.745.00	0.745.00	0.00
Closing NBV	9,595.00	9,745.00	9,745.00	9,745.00	9,745.00
Buildings	Q1	Q2	Q3	Q4	Total
Opening NBV	65,200.00	67,081.33	66,800.65	67,819.98	65,200.00
Revalue * 1	200.00				200.00
Index	1,962.00				1,962.00
Depreciation	(280.68)	(280.68)	(280.68)	(286.09)	(1,128.12)
Addition			1,300.00		1,300.00
					0.00
Disposal					
Disposal Closing NBV	67,081.33	66,800.65	67,819.98	67,533.88	67,533.88
•		66,800.65 00 to 1,400 re			67,533.88
Closing NBV	Building 1,20		evalue up by		67,533.88
Closing NBV Revaluation	Building 1,20	00 to 1,400 ro 0+1,962) / 24	evalue up by		67,533.88
Closing NBV  Revaluation Depreciation Q1-Q3 Depreciation Q4  Assets under	Building 1,20 (65,200+20 £280.68 + (	00 to 1,400 ro 0+1,962) / 24 1,300/240)	evalue up by 40	/ 200	
Closing NBV  Revaluation  Depreciation Q1-Q3  Depreciation Q4	Building 1,20 (65,200+20	00 to 1,400 ro 0+1,962) / 24	evalue up by		67,533.88 Total
Closing NBV  Revaluation Depreciation Q1-Q3 Depreciation Q4  Assets under construction  Opening NBV	Building 1,20 (65,200+20 £280.68 + (	00 to 1,400 ro 0+1,962) / 24 1,300/240)	evalue up by 40	/ 200	<b>Total</b> 0.00
Closing NBV  Revaluation Depreciation Q1-Q3 Depreciation Q4  Assets under construction  Opening NBV Revalue	Building 1,20 (65,200+20 £280.68 + ( Q1 0.00	00 to 1,400 ro 0+1,962) / 24 1,300/240)	evalue up by 40 Q3	7 200 Q4	Total 0.00 0.00
Closing NBV  Revaluation Depreciation Q1-Q3 Depreciation Q4  Assets under construction  Opening NBV Revalue Index	Building 1,20 (65,200+20 £280.68 + (	00 to 1,400 ro 0+1,962) / 24 1,300/240)	evalue up by 40 Q3	Q4 0.00	Total 0.00 0.00 0.00 0.00
Closing NBV  Revaluation Depreciation Q1-Q3 Depreciation Q4  Assets under construction  Opening NBV Revalue Index Addition	Building 1,20 (65,200+20 £280.68 + ( Q1 0.00	00 to 1,400 ro 0+1,962) / 24 1,300/240)	evalue up by 40 Q3	7 200 Q4	Total 0.00 0.00 0.00 450.00
Closing NBV  Revaluation Depreciation Q1-Q3 Depreciation Q4  Assets under construction  Opening NBV Revalue Index Addition Disposal	Building 1,20 (65,200+20 £280.68 + ( Q1 0.00	00 to 1,400 ro 0+1,962) / 24 1,300/240) Q2 0.00	evalue up by 40 Q3 0.00	Q4 0.00 450.00	Total 0.00 0.00 0.00 450.00 0.00
Closing NBV  Revaluation Depreciation Q1-Q3 Depreciation Q4  Assets under construction  Opening NBV Revalue Index Addition	Building 1,20 (65,200+20 £280.68 + ( Q1 0.00	00 to 1,400 ro 0+1,962) / 24 1,300/240)	evalue up by 40 Q3	Q4 0.00	Total 0.00 0.00 0.00 450.00
Closing NBV  Revaluation Depreciation Q1-Q3 Depreciation Q4  Assets under construction  Opening NBV Revalue Index Addition Disposal	Building 1,20 (65,200+20 £280.68 + ( Q1 0.00	00 to 1,400 ro 0+1,962) / 24 1,300/240) Q2 0.00	evalue up by 40 Q3 0.00	Q4 0.00 450.00	Total 0.00 0.00 0.00 450.00 0.00
Closing NBV  Revaluation Depreciation Q1-Q3 Depreciation Q4  Assets under construction  Opening NBV Revalue Index Addition Disposal Closing NBV	Building 1,20 (65,200+20) £280.68 + ( Q1 0.00 0.00	00 to 1,400 ro 0+1,962) / 24 1,300/240) Q2 0.00	Q3 0.00	Q4 0.00 450.00 450.00	Total  0.00 0.00 0.00 450.00 0.00 450.00
Closing NBV  Revaluation Depreciation Q1-Q3 Depreciation Q4  Assets under construction  Opening NBV Revalue Index Addition Disposal Closing NBV  Equipment NHS	Building 1,20 (65,200+20) £280.68 + ( Q1 0.00 0.00	00 to 1,400 ro 0+1,962) / 24 1,300/240) Q2 0.00	Q3 0.00 Q3	Q4 0.00 450.00 Q4	Total  0.00 0.00 0.00 450.00 450.00  Total
Closing NBV  Revaluation Depreciation Q1-Q3 Depreciation Q4  Assets under construction  Opening NBV Revalue Index Addition Disposal Closing NBV  Equipment NHS  Opening GCC	Building 1,20 (65,200+20) £280.68 + (  Q1  0.00  0.00  Q1  7,700.00	00 to 1,400 ro 0+1,962) / 24 1,300/240) Q2 0.00	Q3 0.00 Q3	Q4 0.00 450.00 Q4	Total  0.00 0.00 0.00 450.00 450.00  Total  7,700.00

FRHSXM2 Page 7 of 22

Financial Reporting in the Marking Scheme	Health Service	;			December	2000
Closing GCC	8,654.00	8,592.80	8,792.80	8,792.80	8,792.80	1/2
Accum depn NHS	Q1	Q2	Q3	Q4	Total	
Opening GCC	3,800.00	4,006.90	4,138.89	4,282.11	3,800.00	
Index	76.00				76.00	1/2
Disposal		(12.24)			(12.24)	1/2
Charge for quarter	130.90	144.23	143.21	146.55	564.89	1/2
Closing GCC	4,006.90	4,138.89	4,282.11	4,428.65	4,428.65	1/2
Equipment donated	Q1	Q2	Q3	Q4	Total	
Opening GCC	550.00	561.00	586.00	586.00	550.00	
Index	11.00				11.00	1/2
Addition		25.00			25.00	1/2
Disposal					0.00	
Closing GCC	561.00	586.00	586.00	586.00	586.00	1/2
Accum depn donated	Q1	Q2	Q3	Q4	Total	
Opening GCC	135.00	147.05	156.40	166.17	135.00	
Index	2.70				2.70	1/2
Disposal					0.00	
*						

9.35

156.40

9.77

166.17

38.23

175.93

1/2

1/2

9.77

175.93

FRHSXM2

Charge for quarter

Closing GCC

9.35

147.05

# **Question 2**

# (a) Freeway NHS Trust NHS Trust Funds Held on Trust Statement of Financial Activities for the year ended 31 March 2000

		Unrestricted £	Restricted £	Endowment £	Total £	
Incoming Resources						
Donations	(iv)	125,000	16,000	0	141,000	1/2
Legacies	(iv)	0	45,000	0	45,000	1/2
Investment income	(W1)	27,400	14,000	24,000	65,400	11/2
Income from non charitable trading	(W2)	7,400	2,500	0	9,900	1
<b>Total incoming resources</b>		159,800	77,500	24,000	261,300	
Dagayraas Evrandad						
Resources Expended Grants Payable	(W3)	141,600	104,100	29,500	275,200	11/2
Other direct expenditure	(iv)	2,900	1,500	29,300	4,400	1/2
Other direct expenditure	(IV)	2,900	1,500	U	4,400	72
Total direct charitable expenditu	re	144,500	105,600	29,500	279,600	
Other Expenditure						
Fundraising and publicity	(W4)	1,700	1,200	0	2,900	1
Management and admin.	(W5)	18,500	9,100	3,600	31,200	1
Total other expenditure		20,200	10,300	3,600	34,100	
Total resources expended		(164,700)	(115,900)	(33,100)	(313,700)	
Net incoming/outgoing resou	rces	(4,900)	(38,400)	(9,100)	(52,400)	
Gains/losses on investment asset	s					
Realised	(W6)	(466)	(234)	0	(700)	3
Unrealised	(W7)	2,505	1,260	30,000	33,765	5
	( , , , ,	2,5 05	1,200	20,000	55,765	J
Net movement in funds		(2,861)	(37,374)	20,900	(19,335)	
Fund balanced b/f		272,500	137,000	810,000	1,219,500	1/2
<del></del>						, =
Fund balances carried forwar	d 269,63	99,626	830,900	1,200,165		

Presentation 1 (17)

FRHSXM2 Page 9 of 22

# Working 1

	Unrestricted £	Restricted £	Endowment £
Dividends (iv)	23,900	12,200	)
Interest (iv)	3,500	1,600	} 1
Property rental (iv)			24,000
Opening debtors (v)		(2,100)	}
Closing debtors (v)		2,300	1/2
Total	27,400	14,000	24,000

# Working 2

	Unrestricted	Restricted	Endowment
	£	£	${f \pounds}$
Sponsored run (iv)	4,600		)
Fete (iv)		1,200	} 1
General fund raising (iv)	2,800	1,300	J
Total	7,400	2,500	

# Working 3

	Unrestricted £	Restricted £	Endowment ${f \pounds}$
Patients welfare (iv)	92,200	98,300	29,500
Staff welfare (iv)	14,000	2,800	
Research (iv)	12,300	3,000	
Capital project(iv)	21,000		J
Closing creditor (vi)	2,100		1/2
Total	141,600	104,100	29,500

# Working 4

	Unrestricted	Restricted	Endowment
	£	£	£
Fund raising and publicity (iv)	900	1,200	1/2
Year end creditor (vi)	800		1/2
Total	1,700	1,200	

3

## Working 5

	Unrestricted	Restricted	<b>Endowment</b>	
	£	£	£	
Management and	18,500	9,100	3,000	1/2
administration (iv)				
Stock movement - £800-			600	1/2
£200 (vii)				
Total	18,500	9,100	3,600	
			-	

## Working 6

Realised gains/losses (see calculations below)

Sales of Bumble, Dream and Escape:	realised loss	=	£700	11/2
Split across unrestricted / restricted on opening	g fund balances:			

Unrestricted:	$272,500 / (137,000+272,500) \times 700 =$	£466	1/2
Restricted:	$137,000 / (137,000+272,500) \times 700 =$	£234	1/2

#### Working 7

Unrealised gains/losses (see calculations below)

Endowment:	revalued from £780,000 to £810,000	=	£30,000	$1/_{2}$

Total unrealised gain unrestricted and restricted: = £3,765

Unrestricted:	272,500 / (137,000+272,500) x 3,765	=	£2,505	1/2
Restricted:	137,000 / (137,000+272,500) x 3,765	=	£1,260	1/2

# (b) Freeway NHS Trust NHS Trust Funds Held on Trust Balance Sheet as at 31 March 2000

		£	£	
Fixed Assets				
Investments	(W1)		1,184,665	3
Current Assets				
Stocks	(vii)	200		1/2
Debtors	(v)	14,700		1/2
Cash	(W2)	3,500		1
Total current assets		18,400		
Creditors: < 1yr	(vi)	(2,900)		1/2
Net current assets			15,500	
Net Assets			1,200,165	
Capital				
Endowment	(from SOFA)		830,900	1/2
Restricted Income	(from SOFA)		99,626	1/2
Unrestricted Income	(from SOFA)		269,639	1/2
Total Funds			1,200,165	
			Presentation	1
				(8)

# Working 1

Investments – see (un)realised gains and losses statement below:

Investment Property	£810,000	1/2
Narrower range (Treasury)	£63,200	1/2
Wider range (shares)	£311,465	2
Total investments	£1,184,665	

Working	2	£
84 OI KIIIZ	<i></i>	ď

Opening Cash	5,000
Receipts	
Unrestricted	213,800
Restricted	104,400
Endowment	24,000
Payments	
Unrestricted	(184,100)
Restricted	(127,100)
Endowment	(32,500)

FRHSXM2 Page 12 of 22

Financial Reporting in the Health Service		December 2000
Marking Scheme		
Total	3,500	1

FRHSXM2

## Realised gains and losses

	Opening holding	Value	Val/Share	Sold	Value	Val/Share	Incr/decr per share	Realised Gain/loss
	No	£	£	No	£	£	£	£
Bumble	10,000	28,000	2.80	3,500	10,500	3.00	0.20	700
Dream	8,000	54,000	6.75	8,000	52,000	6.50	(0.25)	(2,000)
Escape Total	13,000	65,000	5.00	3,000	15,600	5.20	0.20	600 (700)

#### **Unrealised Gain/loss**

## Endowment

Opening MV 780,000 Closing MV 810,000 Unrealised gain 30,000

#### Other

Outer	Opening Holding	Value	Val/share	Purch/sales number	Open. val	Adj MV	Closing	Val/share	Total value	Unrealised gain/loss
	No	£	£	No	£	£	No	£	£	£
Amble	47,200	118,000	2.50			118,000	47,200	2.70	127,440	9,440
Bumble	10,000	28,000	2.80	(3,500)	(9,800)	18,200	6,500	3.10	20,150	1,950
Cantor	28,750	92,000	3.20			92,000	28,750	2.90	83,375	(8,625)
Dream	8,000	54,000	6.75	(8,000)	(54,000)	0	0		0	0
Escape	13,000	65,000	5.00	(3,000)	(15,000)	50,000	10,000	4.90	49,000	(1,000)
Flash				9,000	29,700	29,700	9,000	3.50	31,500	1,800
Treasury		63,000				63,000			63,200	200
Total		420,000	_	(5,500)	(49,100)	370,900			374,665	3,765
			_							

FRHSXM2 Page 14 of 22

Financial Reporting in the Health Service Marking Scheme

December 2000

FRHSXM2 Page 15 of 22

#### **Question 3**

- (a) Briefing note format should be used.Specific points should be addressed accordingly:
  - (i) SSAP2 (Disclosure of Accounting Policies) accruals concept states that goods received should be accounted for in the year they relate to. SSAP9 (Stocks and Long-Term Contracts) describes how unused stocks should be accounted for.

A creditor of £24,000 should be raised for the goods. The goods used (£5,000) should be charged as operating expenses, and the stock valuation should be raised by £19,000 for the unused goods remaining in store.

DR	Operating expenses	£5,000
DR	Stock	£19,000
CR	Creditors	£24,000

1 mark for discussion, 1 mark for accounting entries

(ii) It is a requirement under the Companies Act 1985 (S5 of Schedule 4) that income and expenditure should be reported and published gross, ie income and expenditure should not be netted off against each other. In order to show income and expenditure correctly in this case:

DR Operating expenses £8,000 CR Other operating income £8,000

An exception to the rule is where costs are recharged in such a way that the Trust is acting merely as an agent, eg net accounting is permissible for the recharge of staff costs.

1 mark for discussion, 1 mark for accounting entries

(iii) SSAP2 (Disclosure of Accounting Policies) requires prudence when reporting income. In this case, it seems that £17,000 of private patient income will not now be received. This should be written off to the Income and Expenditure Account as bad debt expense.

DR Operating expense (bad debts) £17,000 CR Debtors £17,000

£28,000 of Health Authority invoices also need to be written out of the accounts. The Secretary of State for Health (through the NHS Trust Manual

for Accounts) has decreed that there cannot be inter-NHS bad debts, so the correct accounting treatment is to issue a credit note to the Health Authority.

DR Income from activities £28,000 CR Debtors £28,000

1½ marks for discussion, 1½ marks for accounting entries

(iv) SSAP4 (Accounting for Government Grants) deals specifically with assistance received from government sources. However, SSAP4 is also indicative of best practice for accounting for assistance form "other" sources. In the case of NHS Trusts, accounting for assets funded through donations is determined by SSAP4. The accounting entries for this transaction are:

DR	Fixed assets	£35,000
CR	Cash	£35,000
DR	Cash	£35,000
CR	Donation reserve	£35,000

As the work was completed in the final quarter, there is no depreciation due for the 1999/00 financial year.

1 mark for discussion, 1 mark for accounting entries

(v) SSAP13 (Accounting for Research and Development) states that expenditure on pure and applied research should be written off in the year in which it is incurred. Development expenditure on the other hand can be written off or deferred subject to meeting specific criteria. The £28,000 of research expenditure should not be written off over 15 years as proposed, but should all be written off in 1999/00.

DR	Operating expenses	£28,000
CR	Fixed assets	£28,000

1 mark for discussion, 1 mark for accounting entries

(vi) SSAP24 (Accounting for Pension Costs) defines "defined contribution" and "defined benefit" pension schemes and explains how to account for them. The NHS Pension scheme is unusual in that the extra costs of early retirements are not funded by the scheme. For early retirements, the full amount of the liability for the additional costs is charged to the income and expenditure account at the time the trust commits itself to the retirement. This policy is based on the spirit and reasoning behind SSAP24, but the specific circumstances found in the NHS are not covered directly by the standard.

DR Operating expenses £39,000 CR Creditors / Cash £39,000 1 mark for discussion, 1 mark for accounting entries

(vii) FRS11 (Impairment of fixed assets and goodwill) is applicable for accounts from 1999/2000. This accounting standard requires impairment reviews to be undertaken where there is an indication that the value of assets may be overstated in the balance sheet. Where the valuation is below the carrying amount in the balance sheet, the asset should be valued downwards, with the diminution charged to the income/expenditure account or revaluation reserve as appropriate.

1 mark for general discussion

• Consumption of asset. Where the diminution is due to general wearing out, the full impairment value should be charged to the I&E account.

DR	Operating expenses	£25,000
CR	Fixed assets	£25,000

Students may (correctly) state that an additional accounting entry would be made transferring the revaluation reserve balance of £9,000 to the income and expenditure reserve, ie.

DR	Revaluation reserve	£9,000
CR	Income and expenditure reserve	£9,000

An application can be made for income to match the expenditure so that the net affect on the break-even position is nil. When this is received the accounting entries are:

DR	PDC	£25,000
CR	Income	£25,000

½ mark for discussion, 1½ marks for accounting entries

Market factors. Where the diminution is due to market factors, the amount
can be written off to the revaluation reserve (and disclosed in the Statement
of Total Recognised Gains and Losses), as long as there is a credit balance
on the reserve relating to that asset. Any diminution in excess of the
revaluation reserve balance must be written off to the P&L account.

DR	Revaluation reserve	£40,000
CR	Fixed assets	£40,000
Bala	nce on revaluation reserve	

DR Operating expenses £10,000

CR Fixed assets £10,000

Remaining impairment to I&E account

DR PDC £10,000

CR Income £10,000

Agreed funding from DoH

½ mark for discussion, ½ marks for accounting entries

(18)

- (b) FRS12 (Provisions, Contingent Liabilities and Contingent Assets) applies in full to clinical negligence cases for NHS Trust account from 1999/00 onwards. This requires:
  - Accounting for all claims rather than those over 50% probable;
  - Accounting using the expected value concept and discounting if material.

In this case, the expected value of the provision is:

Forecast settlement	Probability	Expected Value	Discount Factor	Discounted
£50,000	40%	£20,000		
£8,000	60%	£4,800		
Total	100%	£24,800	0.8396	£20,822

The expected value should be discounted using the 6% public sector discount rate over 3 years.

The balance sheet provision needs to be increased and an equivalent charge made to the income and expenditure account.

DR	Expenditure	£20,822
CR	Provision	£20,822

Each year, the discount needs to be unwound. For next year, the discount on the provision will be unwound by  $0.06 \times £20,822 = £1,249$ 

DR	Interest payable	£1,249
CR	Provision	£1,249

2 marks for calculating expected value, 1 mark for unwinding 2 marks for discussion of FRS 12 2 marks for accounting entries

(25)

## **Question 4**

(a)

	1999/2000	Points	1998/99	Points	1997/98	Points	Total	
Company A								
Current ratio	136:123=1.11	1	118:132=0.89	0	118:113=1.04	1	2	
Acid test	114:123=0.93	1	100:132=0.76	0	90:113=0.80	0	1	
Post tax profits		1		1		0	2	
Total							5	
Company B								
Current ratio	117:89=1.31	1	104:90=1.16	1	102:84=1.21	1	3	
Acid test	87:89=0.98	1	76:90=0.84	0	76:84=0.90	1	2	
Post tax profits		1		1		1	3	
Total							8	
Company C								
Current ratio	132:91=1.45	1	132:108=1.22	1	115:92=1.25	1	3	
Acid test	97:91=1.07	1	98:108=0.91	1	85:92=0.92	1	3	
Post tax profits		1		1		1	3	
Total				·			9	

Companies B & C can be invited to tender on financial criteria.

1/2

(11)

FRHSXM2 Page 21 of 22

(b)

	X Ltd	Points	Y Ltd	Points	Z Ltd	Points	
Staff	6/30=20%	5	10/59=17%	5	21/99=21%	10	11
Contract		0		5		10	1,
Price*		20.91		17.14		6.95	41/
Total		25.91		27.14		26.95	

Company Y should be offered the contract.

1/2

(7)

Note: Students may interpret the last paragraph of the question in other ways, leading to a rounding of percentages, which may result in different points scores, the effect of which may be to change the recommendation to Company Z - full credit should also be given for recommending Company Z in these circumstances.

* Price Notes:	£
X Ltd	225,375
Y Ltd	241,095
Z Ltd	283,530
Total	750,000

Average Price = £250,000

£225,375 = 9.85% less than the mean, hence points = 15+(9.85\*(2%\*30) = 20.91£241,095 = 3.56% less than the mean, hence points = 15+(3.56\*(2%\*30)=17.14£283,530 = 13.41% greater than the mean, hence points = 15-(13.41\*(2%\*30)=6.95 (c)

Responsibility	Explanation	
Drawing up the contact specification	Detailed description of the service/goods/ works, eg tasks, times, frequencies, materials, etc including minimum standards Conditions, including client & contractor responsibilities Provides a benchmark against which the tenders can be assessed.	2
Estimate of realistic cost	Based on the provision of the service/goods/ works detailed in the contract specification	1
Publication of notice	To inform interested parties of the service to be tendered	1/2
Send questionnaire and outline To obta details	ain information to allow short-listing of contractors who will be invited to submit tenders	1
Review questionnaire	To reject potential tenderers that do not meet minimum standards of financial standing or technical capacity	1/2
Invitation to tender	Sending details to approved potential tenderers	1/2
Tender evaluation	Review all tenders on the basis of cost and quality and conclude with a preferred bidder	1/2
Announcement of award	Notification to successful and unsuccessful tenderer	1
		(7
		(25)

#### **Question 5**

#### (a) Role and responsibilities of the Director of Finance

OLM Reference – Block 1, Study Unit 2

The answer should outline the key points under each appropriate headings as follows: The student should not just write a list similar to a job description or person specification, but needs to expand each point to illustrate understanding.

#### Corporate management

- Member of board and executive team (direction and policy, contribution to strategic decisions, manages and advises on finance).
- Works with clinical managers (enabling relationship with clinicians, ability to communicate, ability to appreciate the wider implications of individual clinicians' actions).
- Strategic and business planning (shaping financial objectives, outside knowledge of public finance, innovative, able to adapt to the market).
- Corporate governance (to work within statutory framework, SO's, SFI's, scheme of delegation).
- Value for money.
- Business case assessment (consistency with organisational direction).
- Private sector finance (innovation, use of private finance, adherence to government regulations and policy).
- Non-financial management responsibilities (planning, contracting, information).

#### Public accountability and stewardship

- Directors of finance in public service duty to manage in the best interest of the public service and the patient.
- SFI's and financial control systems (ensuring that financial controls are in place and that procedure notes and SFIs are adhered to).
- Statutory accounts and returns.
- Financial reporting (to the board, objectivity).
- Monitoring information for the NHSE.

2

#### Financial management

- Financial strategy (formulation and monitoring, risk assessment).
- Budgetary control and reporting (reporting and action).
- Financial accounting (timely and accurate).
- Treasury management (EFL, cash limit, creditors, debtors, investment of funds).
- Financial services.
- Charitable funds (trustees duty of care).

#### **Management of the finance directorate**

- High standards of management (leadership skills, quality).
- Business planning within the finance directorate (produced from the bottom up).
- Thinking ahead (staff planning, workload planning).
- Effective delegation (skills awareness, empowering managers, communication, reporting mechanism).
- Monitoring of quality (setting objectives).
- Motivation of staff (also management of staff, discipline of staff).
- Communication (ensuring goal congruence).
- Staff development and training (appraisals, training needs).
- Management of outposted or contracted out services.

1/2 mark per point and 1 for explanation up to a maximum of 19

#### (b) Devolved financial management

OLM Reference – Block 5, Study Unit 20

The exact definition will vary but should refer to:

- The shifting of the decision making process away from the centre to front-line services
- Front line service managers being responsible for budgets and budget monitoring

#### (c) Advantages of Devolved Financial Management

- Alignment of financial and managerial responsibility
- Enables front line staff to respond more quickly to needs of clients
- Fosters ownership of budgets
- Clearer accountability
- Any other appropriate points

½ mark per point up to a maximum of 2

#### **Disadvantages**

- Costly to set up due to training requirements
- Devolving financial responsibility to non-finance experts
- More difficult for the centre to control and influence
- Any other appropriate points

½ mark per point up to a maximum of 2

(4)

(25)